

St. Aloysius 2015-2016 Annual Report

Charter School Specialists provides this annual report on behalf of St. Aloysius. St. Aloysius has contracted with Charter School Specialists since 2005 in an enduring partnership to provide statutorily required monitoring, evaluation and technical assistance. St. Aloysius sponsored 42 Charter schools during the 2015-2016 school year.

St. Aloysius is an independent, non-profit, non-denominational social service agency assisting children with mental and behavioral health problems through a variety of support programs. As part of its commitment to create better lives for children and families, St. Aloysius is committed to providing quality education options to families who need alternatives to existing educational options.



Since 2005, St. Aloysius and Charter School Specialists have shared a commitment to the educational needs of Ohio's public school students, and have become leaders in Ohio's charter school movement, providing the crucial sponsorship services of monitoring, technical support and intervention at schools enrolling more than 10,000 students.

Charter school sponsors, also known as authorizers, play a vital role in the broad effort to help ensure that charter schools provide quality, educational opportunities here in Ohio and across the country. St. Aloysius and Charter School Specialists embrace their roles to provide strong oversight, monitoring and technical assistance in support of sponsored schools.

Among the services provided throughout the year are:

- Attendance and participation at more than 400 governing authority meetings, including nearly all regular, special and emergency meetings, post-audit conferences, and planning retreats. Participation in these meetings not only supports efforts to provide strong oversight and monitoring of school activities but also allows for timely, relevant sharing of data, information and technical assistance as board members and school leaders discuss and take action on issues that ultimately impact school compliance and student achievement.
- Comprehensive compliance assessments. Charter School Specialists conducts thorough compliance reviews
 ten days prior to the opening of each school, and at least twice while the schools are in operation. These visits
 ensure school compliance with state and federal laws and with the terms of the sponsorship contract and
 provide an opportunity to provide any necessary technical assistance. Special education reviews are also
 conducted to help ensure compliance and that schools are adequately meeting the needs of all students.
- Quality technical assistance. School leaders and others participate in the many training sessions coordinated by Charter School Specialists to address schools' common needs in core areas of health and safety, special education, and the Ohio Improvement Process (OIP). Beyond these broad-interest training opportunities, Charter School Specialists provides one-on-one technical assistance to board members and school staff to help address their unique individual needs and reviews all schools' detailed OIP plans, offering feedback aimed at improving student achievement. Additionally, Charter School Specialists has implemented Onsite Assistance Reviews (OAR). This review begins with an onsite assessment of our sponsored schools faithfulness to the terms of the community school contract, evidence of best practice and indicators of success or needed technical assistance. Charter School Specialists is specifically looking for evidence of fidelity of implementation and will then present the findings and recommendations to both the governing authority and school operators with an offer to provide any necessary technical assistance.
- Monthly fiscal reviews. Charter School Specialists' chief financial officer, a certified public accountant, coordinates monthly fiscal reviews of schools' financial reports (as prepared by school treasurers). Monthly "school-at-a-glance" reports provided to governing authority members help identify fiscal trends and any potential "red flags" requiring board review or action.

QUALITY AUTHORIZING (SPONSORSHIP) FOSTERS QUALITY SCHOOL CHOICE OPTIONS

Quality Gatekeeping

A National quality authorizing practice is to seek out effective educational options for parents. Charter School Specialists seeks applications for new schools each year and vets each application through a rigorous but fair process for reviewing new school proposals. Only the highest quality applicants are permitted to begin the start up process.

Another quality best practice is to conduct a High Stakes Review at the end of each school's charter term. This High Stakes Review is an assessment of whether the school has already become an academic success or is becoming an academic success. Any school that fails this thorough assessment is closed to make room for quality choice options.

Ongoing performance assessment and support

The foundation of an effective community school is its charter, the sponsorship contract, which outlines clear, rigorous performance expectations and specific measurable goals. Because St. Aloysius and Charter School Specialists understand that it takes time for a school to realize its full potential, the first year of operation serves as a baseline for ongoing assessment that tracks a school through its maturation—under national best practices, a five year process.

Significant resources are dedicated to ongoing monitoring of schools' performance. While all schools sponsored by St. Aloysius are strongly encouraged to engage in regular self-improvement practices, including the Ohio Improvement Process (OIP), under-performing schools are required to do so. Each school develops or reviews and revises its' individual OIP Focused Plans which must then be implemented with fidelity to adequately address students' academic needs. The process includes SMART (Strategic, Measureable, Attainable, Results-oriented, Time-bound) goals aligned with appropriate strategies and action steps for achievement. Schools must also institute and implement a curriculum that meets Ohio's rigorous system of assessments. Additionally, the school must provide staff with high-quality professional development that is aligned with the school's improvement goals.

St. Aloysius and Charter School Specialists are committed to Ohio's students and the schools that support them. That commitment extends to the first principle of the charter school movement: autonomy, which is the foundation of the relationship between schools and sponsors. However, autonomy does not translate into a lack of accountability. To the contrary, the consequences for schools that fail to make adequate academic progress increase each year and are the very foundation of autonomy—the freedom and responsibility to effectively provide the services Ohio's students and families are entitled to receive. To assist schools in meeting and exceeding academic progress, the Charter School Specialists' School Improvement Team engages in many activities during the year to support this process:

- Facilitating webinars for school leaders and board members to better understand local report card metrics.
- Providing Professional Development opportunities including segments on school leader professional growth, data analysis, Ohio Teacher Evaluation System including Student Learning Opportunities and the 3rd Grade Reading Guarantee.
- Supporting our contracted partner schools as they assess, continue to develop and implement their OIP plans, as well as establishing guidance on academic coach eligibility criteria and tools to track their activities.
- Completion of the Onsite Assistance Review (OAR)

Quality Technical Assistance

Among Charter School Specialists' greatest value to schools sponsored by St. Aloysius is its high-quality technical assistance. From issues of broad interest and application, to opportunities for improvement unique to individual schools, Charter School Specialists dedicates significant resources in support of schools sponsored by St. Aloysius. Members of the Charter School Specialists School Improvement Team have extensive expertise and training in a number of key areas of school operations that can be leveraged to improve student achievement:

- The School Improvement Team includes a resident educator mentor and Formative Instructional Practice (FIP) facilitator.
- Charter School Specialists' staff includes credentialed Ohio Teacher Evaluation System and Ohio Principal Evaluation System evaluators as part of the ongoing efforts to expand capacity and better support schools' needs.
- Charter School Specialists' staff participates in professional development opportunities that support efforts to help schools understand and use value-added, and gap closure data.

Teaching Ohio's students is a satisfying, valuable life service, and Charter School Specialists is proud to partner with St. Aloysius to provide high level support to the schools that make this happen.

Assessment of Compliance

Each year, the Ohio Department of Education requires sponsors to assess the performance of each school they oversee in the areas of Academic Performance, Fiscal Compliance, Organizations and Operation and Academic Performance. Schools receive a rating of either **MET, PARTIALLY MET or NOT MET** in each of the four (4) areas. St. Aloysius assesses schools based on the following criteria:

- 1) Academic Performance Schools that receive a MET rating will be substantially compliant with the academic performance contracting sections of the community school contract. Schools may not have met each of the academic goals, but must be implementing each of the required interventions as prescribed within the academic performance section of their community school contract. Any school that doesn't meet this standard will be assessed either as PARTIALLY MET or NOT MET based upon the degree of non-compliance. However, for the 2015-2016 school year, all public schools have been granted Safe Harbor by Ohio's General Assembly. Safe Harbor means that schools will not be held to consequences based on academic progress due in part to the State changing the accountability measures being used within the schools. As these measures are not considered valid for last year and this year, Charter School Specialists is using a not applicable designation (N/A) under the Academic Performance of schools. The schools' Local Report Card will still report these measures.
- 2) Fiscal Performance Schools that receive a MET rating will be substantially compliant in meeting their fiscal accountability as outlined in their community school contract. Schools will have clean or substantially clean audits by the Ohio Auditor of State and will have successfully resolved any minor compliance or management letter issues through the sponsor's Corrective Action process. Fiscal reviews are to be submitted each month in a timely manner. Any school that doesn't meet this standard will be assessed either as PARTIALLY MET or NOT MET based upon the degree of non-compliance.
- 3) Organization and Operation Schools that receive a MET rating will be substantially compliant with all aspects of their community school contract and the school's established code of regulations. governing authorities must have the statutorily required number of members and met the board training requirements. Any school that has not met these obligations will be assessed either as PARTIALLY MET or NOT MET based upon the degree of non-compliance.
- 4) Legal Compliance Schools that receive a MET rating will be substantially compliant with all legal aspects of the Ohio Revised Code, the Ohio Administrative Code and the community school contract. Schools that fail to be in substantial compliance with statutes and the community school contract will be assessed either as PARTIALLY MET or NOT MET based upon the degree of non-compliance.



St. Aloysius 2015-2016 School Performance Data

| COMPANY | K-3 LITERACY | | | AMOs | | | V | ALUE ADDE | D* | PERFORMANCE INDEX** | | | PERFORMANCE/ |
|---------------------------------------|--------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|---------------------|-----------|-----------|----------------------------|
| SCHOOLS | 2013-2014 | 2014-2015 | 2015-2016 | 2013-2014 | 2014-2015 | 2015-2016 | 2013-2014 | 2014-2015 | 2015-2016 | 2013-2014 | 2014-2015 | 2015-2016 | INTERVENTIONS *** |
| Academy of Arts & Sciences | С | D | А | NR | NR | NR | NR | NR | NR | NC | NR | NR | Interventions suggested |
| Akros Middle School | NR | NR | NR | F | F | F | Α | В | F | 68.7 | 72.9 | 58.6 | Intervention Status Year 2 |
| Bella Academy of Excellence | D | NR | F | F | F | F | F | В | Α | 72.7 | 66.4 | 64.5 | Intervention Status Year 3 |
| Broadway Academy | D | F | F | F | F | F | F | С | А | 58.8 | 47.3 | 44.6 | Intervention Status Year 3 |
| CM Grant Leadership Academy | F | F | F | F | F | F | С | D | F | 75.6 | 56.9 | 41.5 | Academic Probation |
| Colonial Preparatory Academy | D | С | F | F | F | F | В | А | F | 75.3 | 69.9 | 46.5 | Intervention Status Year 2 |
| Cornerstone Academy | NR | NR | NR | F | С | F | Α | Α | Α | 98.8 | 91.7 | 87.5 | Intervention Status Year 1 |
| East Preparatory Academy | NR | F | F | NR | F | F | С | D | С | 80 | 66.8 | 55.6 | Intervention Status Year 1 |
| Edge Academy, The | С | NR | NR | F | F | F | F | F | F | 83.9 | 75.2 | 66 | Intervention Status Year 2 |
| Franklinton Preparatory Academy | NR | NR | NR | NR | F | NR | NR | NR | С | 67.6 | 76.5 | 55.8 | Intervention Status Year 1 |
| Green Inspiration Academy | NR | D | F | F | F | F | В | С | Α | 73 | 60.9 | 54.9 | Intervention Status Year 2 |
| Groveport Community School | С | F | F | F | F | F | Α | F | Α | 84 | 72.9 | 65.9 | Academic Probation |
| Haley School, The | С | С | D | F | F | F | В | С | F | 83.2 | 59.0 | 60.2 | Intervention Status Year 2 |
| Harrisburg Pike Community School | С | F | F | F | F | F | С | F | А | 82.4 | 72.9 | 69.8 | Intervention Status Year 2 |
| Harvard Avenue Community School | F | F | F | F | NR | F | F | NR | F | 68.9 | NR | 42.2 | Intervention Status Year 3 |
| Hope Academy Northcoast Campus | С | F | F | F | F | F | С | F | Α | 72.3 | 50.4 | 51 | Intervention Status Year 2 |
| Klepinger Community School | D | F | F | F | F | F | Α | F | Α | 77.2 | 54.4 | 65.1 | Intervention Status Year 3 |
| Lincoln Preparatory School | С | F | F | F | F | F | В | С | F | 86.1 | 74.0 | 56.8 | Intervention Status Year 2 |
| Lorain Preparatory Academy | D | F | F | F | F | F | Α | А | С | 82.3 | 71.7 | 66.4 | Intervention Status Year 2 |
| Madison Avenue School of Arts | В | F | F | F | F | F | С | F | F | 75.8 | 64.2 | 48.8 | Intervention Status Year 3 |
| Madisonville SMART Elementary | Α | F | F | F | F | F | Α | F | F | 80.9 | 65.7 | 50.4 | Intervention Status Year 1 |
| Middlebury Academy | В | F | F | F | F | F | Α | В | F | 77.7 | 67.0 | 46.3 | Academic Probation |
| Newbridge Math & Reading Prep Academy | F | F | F | F | F | F | С | Α | F | 57.8 | 64.6 | 45.4 | Intervention Status Year 2 |
| Sullivant Avenue Community School | F | D | F | F | F | F | А | D | F | 76.4 | 67.4 | 56.5 | Intervention Status Year 2 |
| West Preparatory Academy | NR | F | F | F | F | F | F | С | F | 75 | 66.7 | 53 | Academic Probation |
| Zenith Academy East | NR | С | NR | F | F | F | Α | С | С | 87.4 | 72.3 | 63.2 | Intervention Status Year 2 |
| Zenith Academy West | NO | NO | NR | NO | NO | F | NO | NO | D | NO | NO | 54.3 | N/A |

NC - Not Calculated NO - Not Open NR - Not Rated

^{* -} Value -Added is calculated using a 5 letter grade score. Schools will not receive overall report card

^{** -} The Performance Index is the raw score not the percentage used to calculate a grade on the local report card.

^{*** -} Interventions did not change due to Safe Harbor



St. Aloysius 2015-2016 School Performance Data

| | AMOs | | | GRAD RATE (2015-2016) | | | | | TEST PASSAGE | | | School Rating | PERFORMANCE/ |
|--|-----------|-----------|-----------|-----------------------|--------|--------|--------|--------|--------------|-----------|-----------|-------------------------|----------------------------|
| DROP OUT RECOVERY SCHOOLS | 2013-2014 | 2014-2015 | 2015-2016 | 4 YEAR | 5 YEAR | 6 YEAR | 7 YEAR | 8 YEAR | 2013-2014 | 2014-2015 | 2015-2016 | 2015-2016 | INTERVENTIONS *** |
| Capella Institute, The | 0.40% | NR | 0.00% | 0.0% | 1.3% | 13.0% | 13.8% | 20.5% | 80.0% | NR | 41.7% | Does Not Meet Standards | Intervention Status Year 2 |
| Cliff Park High School | 8.30% | 33.30% | 1.10% | 11.6% | 15.7% | 21.5% | 10.7% | 17.4% | 33.3% | 50.0% | 40.0% | Meets Standards | Intervention Status Year 1 |
| Invictus High School | 6.10% | 4.70% | 0.00% | 3.1% | 14.1% | 10.9% | 14.5% | 13.2% | 25.0% | 71.4% | 64.7% | Does Not Meet Standards | Intervention Status Year 1 |
| Lake Erie International High School | 28.70% | 0.00% | 1.70% | 5.5% | 14.0% | 4.6% | 6.7% | 5.6% | 33.3% | 48.0% | 46.9% | Does Not Meet Standards | Intervention Status Year 1 |
| Life Skills Center of Cincinnati | 4.10% | 0.00% | 0.20% | 4.0% | 6.3% | 10.4% | 6.5% | 12.9% | 30.8% | NR | 56.3% | Does Not Meet Standards | Intervention Status Year 2 |
| Life Skills Center of Columbus North | 67.60% | 0.10% | 0.00% | 2.8% | 11.2% | 9.3% | 11.2% | 16.8% | 40.0% | NR | 58.3% | Meets Standards | Intervention Status Year 1 |
| Life Skills Center of Columbus Southeast | 6.20% | 0.00% | 0.00% | 4.3% | 9.2% | 13.7% | 23.1% | 13.6% | 26.7% | 37.5% | 53.8% | Does Not Meet Standards | Meets |
| Life Skills Center of Dayton | 5.40% | 16.50% | 66.70% | 1.8% | 14.5% | 18.7% | 25.6% | 26.8% | 17.4% | 43.8% | 57.1% | Meets Standards | Intervention Status Year 1 |
| Life Skills Center of Elyria | 0.80% | 17.40% | 0.00% | 1.0% | 6.3% | 6.7% | 12.3% | 11.3% | NR | 66.7% | NR | Does Not Meet Standards | Intervention Status Year 2 |
| Life Skills Center of Northeast Ohio | 0.00% | 0.90% | 1.20% | 2.8% | 3.0% | 1.2% | 7.6% | 13.4% | 22.2% | NR | NR | Does Not Meet Standards | Intervention Status Year 1 |
| Life Skills Center of Youngstown | 34.50% | 0.00% | 1.10% | 3.3% | 8.8% | 12.6% | 10.2% | 11.6% | 51.6% | 45.0% | NR | Does Not Meet Standards | Meets |
| Life Skills High School of Cleveland | 0.00% | 3.70% | 0.00% | 5.7% | 13.4% | 11.5% | 12.5% | NC | 36.4% | NR | 33.3% | Does Not Meet Standards | Intervention Status Year 1 |
| Marshall High School | NR | 3.10% | 0.10% | 17.9% | 23.1% | 30.0% | 26.8% | 25.5% | 20.0% | 64.3% | 58.8% | Does Not Meet Standards | Intervention Status Year 1 |
| River Gate High School | 18.60% | 33.30% | 0.90% | 5.9% | 8.1% | 12.1% | 17.3% | 17.1% | 27.3% | 35.3% | NR | Meets Standards | Meets |
| Towpath Trail High School | 0.40% | 27.70% | 1.10% | 4.1% | 11.9% | 18.6% | 17.2% | 12.7% | 31.8% | 43.1% | 40.4% | Meets Standards | Intervention Status Year 1 |

NR - Not Rated NC - Not Calculated

^{*** -} Interventions did not change due to Safe Harbor



St. Aloysius 2015-2016 Legal Compliance

| Schools | Academic Performance | Fiscal Performance | Organization and Operation | Legal Compliance | Comments |
|---|--|----------------------|-------------------------------|------------------|---|
| Academy of Arts and Sciences | N/A - Safe Harbor | Met | Met | Met | |
| Akros Middle School | N/A - Safe Harbor | Met | Met | Partially Met | The School was non-compliant with the following applicable laws and rules: Board |
| Bella Academy of Excellence | N/A - Safe Harbor | Met | Met | Met | member training, board member conflict of interest statements |
| Broadway Academy | N/A - Safe Harbor | Met | Met | Met | |
| | | | | | This school closed and of EV16 due to low enrollment finances and academics |
| C M Grant Leadership Academy | N/A - Safe Harbor | Partially Met | Partially Met | Partially Met | This school closed end of FY16 due to low enrollment, finances and academics |
| Cliff Park High School | N/A - Safe Harbor | Met | Met | Met | |
| Colonial Prep Academy | N/A - Safe Harbor | Met | Met | Met | the School was non-compliant with the following applicable laws and rules: board |
| Cornerstone Academy | N/A - Safe Harbor | Met | Met | Partially Met | member conflict of interest statements |
| East Preparatory Academy | N/A - Safe Harbor | Met | Met | Met | |
| Edge Academy | N/A - Safe Harbor | Met | Partially Met | Met | The School was non-compliant with the following applicable laws and rules: board |
| | N/A - Safe Harbor | Met | Met | | member training, board member conflict of interest statements This school was placed on corrective action plan for testing and assessment |
| Franklinton Preparatory Academy | | | | Partially Met | The School was non-compliant with the following applicable laws and rules: board |
| Green Inspiration Academy | N/A - Safe Harbor | Met | Met | Partially Met | member training, board member conflict of interest statements |
| Groveport Community School | N/A - Safe Harbor | Met | Met | Met | |
| Harrisburg Pike Community School | N/A - Safe Harbor | Partially Met | Met | Met | The school was put on a corrective action plan for finance/budget issues |
| Harvard Avenue Community School | N/A - Safe Harbor | Partially Met | Partially Met | Met | This school had an audit finding and the School was non-compliant with the following applicable laws and rules: board member training, pupil mgmt transportation policies, emergency evacuation procedures for transportation, board member training |
| Hope Academy Northcoast Campus | N/A - Safe Harbor | Met | Met | Met | |
| Invictus High School | N/A - Safe Harbor | Met | Met | Met | |
| Klepinger Community School Lake Erie International High School | N/A - Safe Harbor N/A - Safe Harbor | Met Partially Met | Met Partially Met | Met Met | This school was put on a Corrective Action Plan for enrollment and finances |
| Life Skills Center of Columbus North | N/A - Safe Harbor | Partially Met | Partially Met | Met | This school was put on a Corrective Action Plan for enrollment and finances |
| Life Skills Center of Columbus Southeast | N/A - Safe Harbor | Met | | | The School was non-compliant with the following applicable laws and rules: board |
| | | | Met | Partially Met | member conflict of interest statements |
| Life Skills Center of Dayton | N/A - Safe Harbor | Met | Met | Met | The Cahael was non-compliant with the following applicable laws and rules heard |
| Life Skills Center of Elyria | N/A - Safe Harbor | Met | Met | Partially Met | The School was non-compliant with the following applicable laws and rules: board member conflict of interest statements |
| Life Skills Center of Northeast Ohio | N/A - Safe Harbor | Partially Met | Partially Met | Met | This school was put on a Corrective Action Plan for enrollment and finances and was non-compliant with the following applicable laws and rules: college credit plus program |
| Life Skills Ctr of Cincinnati | N/A - Safe Harbor | Met | Met | Met | |
| Life Skills Ctr of Youngstown | N/A - Safe Harbor | Partially Met | Partially Met | Met | This school was put on a Corrective Action Plan for enrollment and finances |
| Life Skills High School of Cleveland | N/A - Safe Harbor | Partially Met | Met | Met | This school was put on a Corrective Action Plan for enrollment and finances The School was non-compliant with the following applicable laws and rules: board |
| Lincoln Preparatory Academy | N/A - Safe Harbor | Met | Met | Partially Met | member conflict of interest statements |
| Lorain Preparatory Academy | N/A - Safe Harbor | Met | Met | Met | |
| Madison Avenue School of Arts | N/A - Safe Harbor | Met | Met | Met | |
| Madisonville SMART Elementary | N/A - Safe Harbor | Met | Partially Met | Met | the School was non-compliant with the following applicable laws and rules: board member training, board member conflict of interest statements |
| Marshall High School | N/A - Safe Harbor | Met | Met | Met | |
| Middlebury Academy | N/A - Safe Harbor | Met | Met | Met | |
| Newbridge Math & Reading Preparatory Academy | N/A - Safe Harbor | Met | Met | Partially Met | The School was non-compliant with the following applicable laws and rules: board member conflict of interest statements |
| River Gate High School | N/A - Safe Harbor | Met | Met | Met | |
| Sullivant Avenue Community School | N/A - Safe Harbor | Partially Met | Met | Met | The school was put on a corrective action plan for finance/budget issues |
| The Capella Institute | N/A - Safe Harbor | Partially Met | Partially Met | Partially Met | This school was put on a Corrective Action Plan for finances and was non-compliant in the following applicable laws and rules: local professional development committee, workers' comp public employment risk reduction program, workers comp certificate |
| The Haley School | N/A - Safe Harbor | Met | Met | Met | |
| Towpath Trail High School | N/A - Safe Harbor | Met | Met | Partially Met | The School was non-compliant with the following applicable laws and rules: board member training, board member conflict of interest statements |
| West Preparatory Academy | N/A - Safe Harbor | Met | Met | Partially Met | The School was non-compliant with the following applicable laws and rules: board member conflict of interest statements |
| Zenith Academy East | N/A - Safe Harbor | Met | Partially Met | Met | This school was placed on probation due to transportation issues |
| Zenith Academy West | N/A - Safe Harbor | Met | Met | Met | |